Five-Year Financial Plan: YR1-2018

	College Wide	National	Pohnpei	Chuuk	Kosrae	Үар	Total
Revenue:							
Tuition & fees		4,250,462.79	2,370,810.44	1,054,723.01	772,351.09	726,786.36	9,175,133.68
FSM - ESG	1,000,000.00						1,000,000.00
FSM - General Fund	2,800,000.00						2,800,000.00
	3,800,000.00	4,250,462.79	2,370,810.44	1,054,723.01	772,351.09	726,786.36	12,975,133.68
Expenditures:							
Office of the President	Manual Providence in the second statement of th						
Office of the President	483,682.34						483,682.34
Instructional Affairs							
VPIA	947,085.27						947,085.27
SC Admin & Instructional			1,570,872.23	1,355,951.35	809,843.49	703,653.43	4,440,320.50
Associate of Art Programs		865,063.00					865,063.00
Associate of Science Programs		1,157,843.33					1,157,843.33
LRC		314,949.91					314,949.91
	947,085.27	2,337,856.24	1,570,872.23	1,355,951.35	809,843.49	703,653.43	7,725,262.01
Institutional Effectiveness & Quality	Assurance		and the state of t			an annan ann an Annan an Eil Ceanna (Màr Annan 2 an Aonan	And the property of the proper
VPIEQA	201,484.55						201,484.55
IT	554,421.77						554,421.77
OIE	144,464.42						144,464.42
	900,370.74	-	-	-	-	-	900,370.74
Enrollment Management & Student S	Services			111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 111 - 11			
VPEMSS	407,309.80						407,309.80
SC Student Services			154,930.63	113,209.49	108,170.75	91,141.76	467,452.63
OAR	138,271.88			,		,	138,271.88
Financial Aid	162,371.40						162,371.40
Counselling	149,626.28						149,626.28
Sports		76,350.57					76,350.57
Health		36,449.06					36,449.06
Student Life		50,946.33					50,946.33
Security		112,819.14					112,819.14
Residence Hall		164,107.83					164,107.83
	857,579.36	440,672.92	154,930.63	113,209.49	108,170.75	91,141.76	1,765,704.91
Administrative Services				110/200110	100,170170		1,705,704.51
VPAS	211,423.20						211,423.20
BO	349,349.64						349,349.64
HRO	205,250.02						205,250.02
Maintenance	203,230.02	1,143,521.57					1,143,521.57
Procurement	47,444.37	1,140,021.07					
· · · · · · · · ·	813,467.23	1,143,521.57			-	_	47,444.37
	013,407.23	1,143,321.37					1,950,988.80
IAEA	143,124.88	610.1.1			******		142 124 00
	140,124.08	in De La Contact de la contact de la contact de la contact			ng pana hadaanni ku sa daa daa daa ay ay ay ay		143,124.88
Total	4,145,309.82	3,922,050.73	1,725,802.86	1,469,160.84	918,014.24	794,795.19	12,975,133.68
Balance	(345,309.82)	328,412.05	645,007.58	(414,437.83)	(145,663.15)	(68,008.83)	(0.00)
-					, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	(1.10)

Assumptions:

Revenue

1. Tuition and fees are computed based on a 3-year average enrollment with FTE for the average credit.

2. A 1% increase in number of enrollment was projected.

3. FSM Government will continue to provide the needed funding support.

Expenses

1. Retain the same programs, services and organizational structures.

2. Continue to provide the same benefits to all employees as budgeted in FY2018.

3. Provide 1% economic support to employees no longer qualified for step increases.

Five-Year Financial Plan: YR2-2019

	College Wide	National	Pohnpei	Chuuk	Kosrae	Үар	Total
Revenue:							
Tuition & fees		4,476,909.26	2,498,742.14	1,128,144.86	843,161.04	791,545.88	9,738,503.18
FSM - ESG	1,000,000.00						1,000,000.00
FSM - General Fund	2,800,000.00						2,800,000.00
	3,800,000.00	4,476,909.26	2,498,742.14	1,128,144.86	843,161.04	791,545.88	13,538,503.18
Expenditures:							
Office of the President							
Office of the President	497,576.05						497,576.05
Instructional Affairs			1				ang na mang mangan karang na pang na p
VPIA	1,033,240.08						1,033,240.08
SC Admin & Instructional			1,640,652.98	1,370,734.49	818,142.57	712,987.37	4,542,517.41
Associate of Art Programs		895,517.60				a concert a second product and	895,517.60
Associate of Science Programs		1,194,257.56					1,194,257.56
LRC		320,632.70					320,632.70
-	1,033,240.08	2,410,407.86	1,640,652.98	1,370,734.49	818,142.57	712,987.37	7,986,165.36
Institutional Effectiveness & Quality A	ssurance	II I TING CETANGGUN DE CHINESENSUE PLANCE					CONTRACTOR OF THE OWNER OF THE OWNER
VPIEQA	207,249.11						207,249.11
IT	589,590.43						589,590.43
OIE	146,883.70						146,883.70
-	943,723.24	-		-	-	-	943,723.24
Enrollment Management & Student S	ervices						
VPEMSS	416,040.14						416,040.14
SC Student Services	ou t erent in an desire an		156.899.96	113,454.18	112,266.13	94,182.64	476,802.91
OAR	141,382.22			,	,	0 1/202101	141,382.22
Financial Aid	165,371.10						165,371.10
Counselling	154,524.05						154,524.05
Sports	•	78,310.93					78,310.93
Health		36,825.06					36,825.06
Student Life		52,656.65					52,656.65
Security		116,767.81					116,767.81
Residence Hall		170,593.13					170,593.13
	877,317.50	455,153.57	156,899.96	113,454.18	112,266.13	94,182.64	1,809,273.99
Administrative Services				110) 10 1110	112/200120	5 1/202101	1,003,273.35
VPAS	215,729.37						215,729.37
во	357,797.91						357,797.91
HRO	208,505.41						208,505.41
Maintenance		1,317,819.34					1,317,819.34
Procurement	56,148.39	1,517,615.54					
-	838,181.08	1,317,819.34					56,148.39
	000,101.00	1,517,015.54		-	-		2,156,000.42
IAEA	145,764.13	12 FATTer dis Concept any ensurement of the last const.				a disact this part of a grant the local sector cost	145,764.13
Total	4,335,802.08	4,183,380.77	1,797,552.94	1,484,188.67	930,408.70	807,170.01	13,538,503.18
Balance	(535,802.08)	293,528.49	701,189.20	(356,043.82)	(87,247.66)	(15,624.13)	0.00

Assumptions:

<u>Revenue</u>

1. Tuition and fees are computed based on a 3-year average enrollment with FTE for the average credit.

2. A 1% increase in number of enrollment was projected.

3. FSM Government will continue to provide the needed funding support.

Expenses

1. Retain the same programs, services and organizational structures.

2. Continue to provide the same benefits to all employees as budgeted in FY2018.

3. Provide 1% economic support to employees no longer qualified for step increases.

Five-Year Financial Plan: YR3-2020

	College Wide	National	Pohnpei	Chuuk	Kosrae	Үар	Total
Revenue:							
Tuition & fees		4,524,718.35	2,523,729.56	1,139,426.31	851,592.65	799,461.34	9,838,928.21
FSM - ESG	1,000,000.00						1,000,000.00
FSM - General Fund	2,800,000.00						2,800,000.00
	3,800,000.00	4,524,718.35	2,523,729.56	1,139,426.31	851,592.65	799,461.34	13,638,928.21
Expenditures:							
Office of the President							
Office of the President	513,031.67						513,031.67
Instructional Affairs							na or henri Britani i Alvendi Andria and Kesteranga
VPIA	1,054,363.44						1,054,363.44
SC Admin & Instructional			1,659,515.91	1,380,557.25	825,164.16	717,396.97	4,582,634.29
Associate of Art Programs		927,177.65					927,177.65
Associate of Science Programs		1,230,699.82					1,230,699.82
LRC		326,315.93					326,315.93
	1,054,363.44	2,484,193.39	1,659,515.91	1,380,557.25	825,164.16	717,396.97	8,121,191.11
Institutional Effectiveness & Quality A	Assurance						
VPIEQA	213,097.13						213,097.13
IT	625,302.43						625,302.43
OIE	149,374.55						149,374.55
	987,774.11	-	-	-	-		987,774.11
Enrollment Management & Student S	ervices			n an		and the second of a least of the second s	
VPEMSS	424,772.05						424,772.05
SC Student Services			157,947.89	114,354.03	115,054.76	97,243.12	484,599.80
OAR	144,493.11					Sergen Process Street addressed	144,493.11
Financial Aid	168,371.15						168,371.15
Counselling		159,480.53					159,480.53
Sports		80,273.92					80,273.92
Health		37,201.06					37,201.06
Student Life		54,367.61					54,367.61
Security		120,854.68					120,854.68
Residence Hall		177,078.46					177,078.46
-	737,636.32	629,256.27	157,947.89	114,354.03	115,054.76	97,243.12	1,851,492.39
Administrative Services		na (Artenian a conservative) (Article in the conservative) (Article in the conservative)				and the second	and a state of the second state
VPAS	220,036.29						220,036.29
во	366,246.91						366,246.91
HRO	211,761.56						211,761.56
Maintenance		1,153,884.13					1,153,884.13
Procurement	64,852.81						64,852.81
	862,897.57	1,153,884.13	-		-	-	2,016,781.70
						and a state of the second s	
IAEA	148,657.23					a na ann an far ann an an ann ann an an ann an an ann an a	148,657.23
Total	4,304,360.33	4,267,333.79	1,817,463.80	1,494,911.28	940,218.92	814,640.09	13,638,928.21
Balance	(504,360.33)	257,384.56	706,265.76				
:	(307,300.33)	237,304.30	/00,205.76	(355,484.97)	(88,626.27)	(15,178.75)	0.00

Assumptions:

Revenue

1. Tuition and fees are computed based on a 3-year average enrollment with FTE for the average credit.

2. A 1% increase in number of enrollment was projected.

3. FSM Government will continue to provide the needed funding support.

Expenses

1. Retain the same programs, services and organizational structures.

2. Continue to provide the same benefits to all employees as budgeted in FY2018.

3. Provide 1% economic support to employees no longer qualified for step increases.

Five-Year Financial Plan: YR4-2021

	College Wide	National	Pohnpei	Chuuk	Kosrae	Yap	Total
Revenue:							
Tuition & fees		4,568,965.54	2,548,966.85	1,150,820.57	860,108.58	807,455.96	9,936,317.49
FSM - ESG	1,000,000.00						1,000,000.00
FSM - General Fund	2,800,000.00						2,800,000.00
	3,800,000.00	4,568,965.54	2,548,966.85	1,150,820.57	860,108.58	807,455.96	13,736,317.49
Expenditures:		nina panenta azantatertet (abatan natanan a panah	na in anna an an Arthreann () a chuilt an Arthrean		Characterization of the second se	ning and the second state of the	ik isi Rushi kinadir ingga tersetan sa sahari ya
Office of the President							
Office of the President	527,175.97						527,175.97
Instructional Affairs						and a second second second second second second second	CONTRACTOR DE LA CONTRACT
VPIA	1,060,874.56						1,060,874.56
SC Admin & Instructional	,,		1,663,405.27	1,385,698.58	830,085.86	721,664.96	4,600,854.67
Associate of Art Programs		949,744.99	2,000,100127	1,000,000.00	030,003.00	721,004.00	949,744.99
Associate of Science Programs		1,259,219.12					1,259,219.12
LRC		332,430.98					332,430.98
	1,060,874.56	2,541,395.09	1,663,405.27	1,385,698.58	830,085.86	721,664.96	8,203,124.31
Institutional Effectiveness & Quality	A REAL PROPERTY AND A REAL	2,0 12,000,000	1,000,100.27	1,505,050.50	030,003.00	721,004.50	0,200,124.01
VPIEQA	220,130.05						220,130.05
IT	628,995.99						628,995.99
OIE	152,026.38						152,026.38
	1,001,152.42	-	-	-	-	-	1,001,152.42
Enrollment Management & Student		nden han for den skelet skolet i skolet en er sen skolet kan som skolet				and the second of the second secon	1,001,132.42
VPEMSS	430,136.15						430,136.15
SC Student Services	Connect Frank Bolization - Reconstrained		159,048.22	114,923.87	117,390.26	99,955.89	491,318.24
OAR	147,621.16		,			00,000.00	147,621.16
Financial Aid	171,379.18						171,379.18
Counselling		164,801.34					164,801.34
Sports		82,253.32					82,253.32
Health		37,649.06					37,649.06
Student Life		56,093.32					56,093.32
Security		125,084.60					125,084.60
Residence Hall		183,591.92					183,591.92
	749,136.49	649,473.55	159,048.22	114,923.87	117,390.26	99,955.89	1,889,928.29
Administrative Services					117,000120	55,555.65	1,005,520.25
VPAS	214,344.46						214,344.46
во	361,220.39						361,220.39
HRO	215,207.62						
Maintenance	210,207.02	1,106,769.03					215,207.62
Procurement	65,714.60	1,100,709.03					1,106,769.03
	856,487.07	1,106,769.03	-	-	_		65,714.60
		1,100,700,00		-	-	-	1,963,256.10
IAEA	151,680.40					and a state of the	151,680.40
Total	4,346,506.91	4,297,637.67	1,822,453.49	1,500,622.45	947,476.12	821,620.85	13,736,317.49
Balance	(546,506.91)	271,327.86	726,513.37	(349,801.88)	(87,367.55)	(14,164.89)	0.00
=	, ,		= = = = = = = = = = = = = = = = = =	(0.0,001.00)	(0,,00,.00)	(+ 1)+0+.05)	0.00

Assumptions:

Revenue

1. Tuition and fees are computed based on a 3-year average enrollment with FTE for the average credit.

2. A 1% increase in number of enrollment was projected.

3. FSM Government will continue to provide the needed funding support.

Expenses

1. Retain the same programs, services and organizational structures.

2. Continue to provide the same benefits to all employees as budgeted in FY2018.

3. Provide 1% economic support to employees no longer qualified for step increases.

College of Micronesia-FSM Five-Year Financial Plan: YR5-2022

	College Wide	National	Pohnpei	Chuuk	Kosrae	Үар	Total
Revenue:							
Tuition & fees		4,613,655.19	2,574,456.52	1,162,328.77	868,709.66	815,530.52	10,034,680.67
FSM - ESG	1,000,000.00						1,000,000.00
FSM - General Fund	2,800,000.00						2,800,000.00
·	3,800,000.00	4,613,655.19	2,574,456.52	1,162,328.77	868,709.66	815,530.52	13,834,680.67
Expenditures:							
Office of the President							
Office of the President	547,777.49						547,777.49
Instructional Affairs							
VPIA	1,107,002.92						1,107,002.92
SC Admin & Instructional			1,669,501.18	1,390,178.13	834,925.78	725,081.20	4,619,686.29
Associate of Art Programs		957,874.12					957,874.12
Associate of Science Programs		1,266,172.67					1,266,172.67
LRC -		332,498.76					332,498.76
	1,107,002.92	2,556,545.55	1,669,501.18	1,390,178.13	834,925.78	725,081.20	8,283,234.75
Institutional Effectiveness & Quality	Assurance						and the second second second second second
VPIEQA	221,609.62						221,609.62
IT	600,785.64						600,785.64
OIE	159,315.68						159,315.68
	981,710.93	-	-	-	-	-	981,710.93
Enrollment Management & Student	Services					and a second	
VPEMSS	432,136.15						432,136.15
SC Student Services			160,203.56	115,172.20	119,786.83	101,677.66	496,840.25
OAR	148,109.21						148,109.21
Financial Aid	171,472.81						171,472.81
Counselling		164,858.19					164,858.19
Sports		82,837.93					82,837.93
Health		37,699.06					37,699.06
Student Life		56,115.11					56,115.11
Security		129,462.56					129,462.56
Residence Hall		185,289.69					185,289.69
-	751,718.17	656,262.55	160,203.56	115,172.20	119,786.83	101,677.66	1,904,820.96
Administrative Services							
VPAS	220,883.48						220,883.48
BO	352,877.12						352,877.12
HRO	215,660.89						215,660.89
Maintenance		1,106,446.54					1,106,446.54
Procurement	66,538.77						66,538.77
-	855,960.26	1,106,446.54	-	-	-		1,962,406.80
-	Na la Classica de La Calenda e de La Calenda de La Cale					an an ann an Anna an Anna an Anna an Anna ann an Anna ann an Anna an Anna an Anna an Anna an Anna an Anna an A	2,002,100100
IAEA -	154,729.72					ndanta dalam da ang kana sa ka	154,729.72
Total -	4,398,899.49	4,319,254.63	1,829,704.74	1,505,350.33	954,712.60	826,758.86	13,834,680.67
Balance	(598,899.49)	294,400.56	744,751.78	(343,021.56)	(86,002.94)	(11,228.35)	0.00
-						And the second sec	

Assumptions:

Revenue

1. Tuition and fees are computed based on a 3-year average enrollment with FTE for the average credit.

2. A 1% increase in number of enrollment was projected.

3. FSM Government will continue to provide the needed funding support.

Expenses

1. Retain the same programs, services and organizational structures.

2. Continue to provide the same benefits to all employees as budgeted in FY2018.

3. Provide 1% economic support to employees no longer qualified for step increases.